

Praj Americas Inc. USA**Balance Sheet as at 31 March 2025**

(All amounts are in USD unless otherwise stated)

Particulars	Note No.	31 March 2025	31 March 2024
ASSETS			
Non-current assets			
(a) Property, plant and equipment	3	-	-
(b) Financial assets			
Total non-current assets		-	-
Current assets			
(a) Financial assets			
(i) Trade receivables	4	216,763	201,068
(ii) Cash and cash equivalents	5	197,338	148,394
(b) Current tax asset (Net)	6	-	-
Total current assets		414,102	349,461
TOTAL ASSETS		414,102	349,461
EQUITY AND LIABILITIES			
Equity			
(a) Equity share capital	7	200,000	200,000
(b) Other equity	8	55,143	29,237
Total equity		255,143	229,237
LIABILITIES			
Non-current liabilities			
(a) Financial liabilities		-	-
(b) Other non-current liabilities		-	-
Total non-current liabilities		-	-
Current liabilities			
Financial liabilities			
(a) Trade payables	9		
(i) Total outstanding dues of micro enterprises and small enterprises		-	-
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises		113,078	110,749
(b) Other financial liabilities	10	8,361	8,362
(c) Other current liabilities	11	30,150	-
Current tax liabilities (net)		7,370	1,113
Total current liabilities		158,959	120,224
Total liabilities		158,959	120,224
TOTAL EQUITY AND LIABILITIES		414,102	349,461

Corporate information

1

Summary of material accounting policies

2

The accompanying notes are an integral part of the financial statements.

As per our report of even date.

**For and on behalf of the Board of Directors
of Praj America Inc.****For P G BHAGWAT LLP**

Chartered Accountants

Firm Regn. No: 101118W/W100682

Sd/-

Abhijeet Bhagwat

Partner

Membership No.: 136835

Place: Pune

Date: 24 April 2025

Sd/-

Atul Mulay

Director

(DIN : 06925022)

Sd/-

Sachin Raole

Director

(DIN : 00431438)

Praj Americas Inc. USA**Statement of profit and loss for the year ended 31 March 2025**

(All amounts are in USD unless otherwise stated)

Particulars	Note No.	31 March 2025	31 March 2024
Revenue from Operations	12	721,051	756,181
Other income		-	-
Total Income		721,051	756,181
Expenses			
Operating, selling and other costs	13	275,913	249,118
Employee benefits expense	14	410,802	471,208
Depreciation and amortization expense	3	-	-
Total expenses		686,715	720,325
Profit/(loss) before exceptional items and tax		34,336	35,856
Exceptional items			-
Profit / (loss) before tax		34,336	35,856
Tax expenses			
(1) Current tax		8,430	8,390
(2) Deferred tax			-
Profit (Loss) for the period from continuing operations		25,906	27,466
Profit/(loss) for the period		25,906	27,466
Other Comprehensive Income			
Re-measurement of defined benefit plans			-
Income tax effect			-
Other Comprehensive Income Total		-	-
Total comprehensive income for the year		25,906	27,466
Earnings per equity share (Nominal value per share \$ 5 each)	15		
(1) Basic		0.65	0.69
(2) Diluted		0.65	0.69

Summary of material accounting policies

2

The accompanying notes are an integral part of the financial statements.

As per our report of even date.

For P G BHAGWAT LLP

Chartered Accountants

Firm Regn. No: 101118W/W100682

Sd/-

Abhijeet Bhagwat

Partner

Membership No.: 136835

Place: Pune

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**For and on behalf of the Board of Directors
of Praj America Inc.**

Sd/-

Atul Mulay

Director

(DIN : 06925022)

Sd/-

Sachin Raole

Director

(DIN : 00431438)

Praj Americas Inc. USA**Statement of Cash Flow for the year ended 31 March 2025**

(All amounts are in USD unless otherwise stated)

	31 March 2025	31 March 2024
A. Cash flow from operating activities		
Net profit before tax	34,336	35,856
Adjustments for:		
Depreciation and amortisation	-	-
Operating profit before working capital changes	34,336	35,856
Changes in working capital		
(Increase) /decrease in trade receivables	(15,696)	(119,608)
Increase/(decrease) in trade payables	2,329	98,136
Increase/(decrease) in other current liabilities	30,148	-
Cash generated from operations	51,117	14,384
Direct taxes paid (including taxes deducted at source), net of refunds	(2,173)	-
NET CASH FROM OPERATING ACTIVITIES	48,944	14,384
B. Cash flow from investing activities		
NET CASH FROM / (USED) IN INVESTING ACTIVITIES	-	-
C. Cash flow from financing activities		
Proceeds from Security Deposits	-	-
NET CASH FROM / (USED) IN FINANCING ACTIVITIES	-	-
Net increase/(decrease) in cash and cash equivalents (A+B+C)	48,944	14,384
Cash and cash equivalents at the beginning of the year (Refer Note 5)	148,394	134,010
Add: effect of exchange rate changes on cash and cash equivalents	-	-
Cash and cash equivalents at the end of the year (Refer Note 5)	197,338	148,394

Notes:

1 The statement of cash flows has been prepared under the 'Indirect method' as set out in Ind AS 7

The accompanying notes are an integral part of the Cash Flow statement

As per our report of even date.

For P G BHAGWAT LLP

Chartered Accountants

Firm Regn. No: 101118W/W100682

Sd/-

Abhijeet Bhagwat

Partner

Membership No.: 136835

Place: Pune

Date: 24 April 2025

**For and on behalf of the Board of Directors
of Praj America Inc.**

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Atul Mulay

Director

(DIN : 06925022)

Sd/-

Sachin Raole

Director

(DIN : 00431438)

Praj Americas Inc. USA		
Statement of changes in equity for the year ended 31 March 2025		
(All amounts are in USD unless otherwise stated)		
A. Equity share capital		
Balance as on 1 April 2023	Changes in equity share capital during the year	Balance as on 31 March 2024
200,000	-	200,000
Balance as on 1 April 2024	Changes in equity share capital during the year	Balance as on 31 March 2025
200,000	-	200,000
B. Other equity		
Particulars	Reserves and Surplus	Total
	Retained earnings	
Balance at the beginning of the reporting period as at 1 April 2023	1,771	1,771
Profit / (Loss) for the year	27,466	27,466
Balance as at 31 March 2024	29,237	29,237
Profit / (Loss) for the year	25,906	25,906
Balance as at 31 March 2025	55,143	55,143
As per our report of even date.		
For and on behalf of the Board of Directors of Praj America Inc.		
For P G BHAGWAT LLP		
Chartered Accountants		
Firm Regn. No: 101118W/W100682		
Sd/-	Sd/-	Sd/-
Abhijeet Bhagwat	Atul Mulay	Sachin Raole
Partner	Director	Director
Membership No.: 136835	(DIN : 06925022)	(DIN : 00431438)
Place: Pune		
Date: 24 April 2025		

Notes to financial statements for the year ended 31 March 2025

3 Property, plant and equipment, Other Intangible assets & Investment property

	Tangible Assets		
	Computers & Office Equipment	Furniture and fixtures	Total
Gross Block			
As at 01 April 2024	2,120	7,169	9,289
Additions during the year	-	-	-
Deletions during the year	-	-	-
As at 31st March 2025	2,120	7,169	9,289
Accumulated depreciation and amortisation			
As at 01 April 2024	2,120	7,169	9,289
Charge for the year	-	-	-
Depreciation on deletions	-	-	-
As at 31st March 2025	2,120	7,169	9,289
Net Carrying Value			
As at 31st March 2025	-	-	-
As at 31st March 2024	-	-	-

Praj Americas Inc. USA
Notes to financial statements for the year ended 31 March 2025
 (All amounts are in USD unless otherwise stated)

	31 March 2025	31 March 2024
<div> <div>4</div> <div>Trade Receivables</div> <div>Current</div> <div>From related parties</div> <div>Unsecured, considered good</div> </div>	<div>216,763</div> <div>216,763</div>	<div>201,068</div> <div>201,068</div>
<div> <div>5</div> <div>Cash and Cash equivalents</div> <div>Balances with banks</div> <div>On current accounts</div> </div>	<div>197,338</div> <div>197,338</div>	<div>148,394</div> <div>148,394</div>
<div> <div>6</div> <div>Current assets</div> <div>Current Tax Assets (Net)</div> </div>	<div>7,370</div> <div>7,370</div>	<div>-</div> <div>-</div>

Praj Americas Inc. USA

Notes to financial statements for the year ended 31 March 2025

(All amounts are in USD unless otherwise stated)

	31 March 2025	31 March 2024
7 Share capital		
Equity Share Capital		
Issued, subscribed and fully paid-up shares		
40,000 (March 31, 2023 : 40,000) equity shares of \$. 5 each.	200,000	200,000
	200,000	200,000
a Shares held by holding/ultimate holding company and/or their subsidiaries/associates:		
The Praj Industries limited, Pune is holding company.		
b Details of shareholders holding more than 5% shares in the company:		
Equity shares of \$ 5 each fully paid		
Praj Industries Limited.		
	% of holding	% of holding
	100.00%	100.00%
	31 March 2025	31 March 2024
8 Other Equity		
Surplus in the Statement of Profit and Loss		
Balance as per last financial statements	29,237	1,771
Profit as per statement of profit and loss	25,906	27,466
Net Surplus in Statement of Profit & Loss	55,143	29,237
Total Other Equity	55,143	29,237
Financial Liabilities		
9 Trade Payables		
Current		
-Dues to other parties	113,078	110,749
	113,078	110,749
10 Other financial liabilities		
Employee benefits payable	8,361	8,362
	8,361	8,362
11 Other Current Liabilities		
Advances received from customers	30,150	-
	30,150	-

Praj Americas Inc. USA

Notes to financial statements for the year ended 31 March 2025

(All amounts are in USD unless otherwise stated)

	31 March 2025	31 March 2024
12 Revenue from operations		
Reimbursement of marketing and support services	721,051	756,181
	721,051	756,181
13 Operating, selling and other costs		
Travel and conveyance	129,959	88,922
Professional consultancy charges	83,521	123,964
Advertising and exhibition expenses	-	8,815
Communication expenses	4,147	3,468
Rates and taxes	-	4,498
Miscellaneous expenses	58,287	19,450
	275,913	249,118
14 Employee Benefit Expenses		
Salaries, wages and bonus	393,802	471,208
Staff welfare	17,000	-
	410,802	471,208

Notes to financial statements for the year ended 31 March 2025

Note 15: Earnings per share

Note 16: Related party transactions

Holding Company

Praj Industries Limited

Director

Shrikant Rathi
Shishir Joshipura
Atul Mulay
Sachin Raole
Dr. Pramod Chaudhari
Shishir Joshipura
Ashish Gaikwad (from 03 February 2025)
Sachin Raole
Parimal Chaudhari
Dr. Shridhar Shukla
Rujuta Jagtap (from 21 August 2023)
Vinayak Deshpande (from 31 March 2024)
Utkarsh Palnitkar (from 31 March 2024)
Ajay Narayan Deshpande (from 25 October 2024)
Suhas Baxi (upto 7th August 2024)
Mrunalini Joshi (upto 10 August 2023)
Berjis Desai (upto 31 March 2024)
Sivaramakrishnan S. Iyer (upto 31 March 2024)

c) Transactions and balances with related parties have been set out below:

Note 17: Fair value measurements

As per assessments made by the management, fair values of all financial instruments carried at amortised cost (except as specified below) are not materially different from their carrying amounts since they are either short term in nature or the interest rates applicable are equal to the current market rate of interest.

Particulars	Carrying value	Carrying value
	31 March 2025	31 March 2024
Financial asset		
Carried at amortised cost		
Trade receivable	195,675	201,068
Cash and cash equivalents	197,338	148,394
Trade payables	113,078	110,749

Praj Americas Inc. USA

Notes to financial statements for the year ended 31 March 2025

(All amounts are in USD unless otherwise stated)

Note 18 : Ageing schedule for Trade Receivables, Trade Payables and Capital Work-in-progress

(A) The table below provides details regarding Trade receivables ageing schedule

Particulars	31 March 2025					
	Outstanding for following periods from due date of payment					
	Less than 6 months	6 months -1 Year	1-2 Years	2-3 Years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	198,489	-	-	18,274	-	216,763
(ii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
Total	198,489	-	-	18,274	-	216,763

(A) The table below provides details regarding Trade receivables ageing schedule

Particulars	31 March 2024					
	Outstanding for following periods from due date of payment					
	Less than 6 months	6 months -1 Year	1-2 Years	2-3 Years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	182,794	-	18,274	-	-	201,068
(ii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
Total	182,794	-	18,274	-	-	201,068

(B) The table below provides details regarding Trade payables ageing schedule

Particulars	31 March 2025				
	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 Years	2-3 Years	More than 3 years	Total
(i)MSME	-	-	-	-	-
(ii)Other	13,078	100,000	-	-	113,078
Total	13,078	100,000	-	-	113,078

Particulars	31 March 2024				
	Outstanding for following periods from due date of payment				
	Less than 1 year	1-2 Years	2-3 Years	More than 3 years	Total
(i)MSME	-	-	-	-	-
(ii)Other	110,749	-	-	-	110,749
Total	110,749	-	-	-	110,749

(C) The table below provides details regarding Capital Work-in-progress (CWIP) ageing schedule

Date: 24 April 2025

Particulars	31 March 2025				
	Less than 1 year	1-2 Years	2-3 Years	More than 3 years	Total
Capital Work-in-progress	-	-	-	-	-

Particulars	31 March 2024				
	Less than 1 year	1-2 Years	2-3 Years	More than 3 years	Total
Capital Work-in-progress	-	-	-	-	-

Praj Americas Inc. USA

Notes to financial statements for the year ended 31 March 2025

(All amounts are in USD unless otherwise stated)

Note 19 Analytical Ratios

Sr. No.	Ratio	31 March 2025	31 March 2024	% Variance	Reason for Variance
1	Current ratio	2.61	2.91	-10.38%	Increase in Inter company Receivables.
2	Debt-equity ratio	-	-	-	N.A
3	Debt service coverage ratio	-	-	-	N.A
4	Return on equity ratio	10.70%	12.74%	-16.07%	Decrease in profit after tax during the year.
5	Inventory turnover ratio	-	-	-	N.A
6	Trade receivables turnover ratio	3.45	5.35	-35.52%	Decrease in Average trade receivable in Current year compared to Previous year
7	Trade payables turnover ratio	6.14	11.68	-47.46%	Increase in Average trade payable in Current year compared to Previous year
8	Net capital turnover ratio	2.98	3.51	-15.15%	Increase in Average Working capital and Decrease in Revenue
9	Net profit ratio	3.59%	3.63%	-1.08%	Decrease in profit after tax during the year.
10	Return on capital employed	10.15%	11.98%	-15.26%	Decrease in Capital Employed
11	Return on investment	-	-	-	N.A

Praj Americas Inc. USA

Notes to financial statements for the year ended 31 March 2025

(All amounts are in USD unless otherwise stated)

Note 20 : Financial risk management policy and objectives

Company's principal financial liabilities, comprise trade and other payables. The main purpose of these financial liabilities is to finance company's operations. Company's principal financial assets include trade and other receivables, security deposits and cash and cash equivalents, that derive directly from its operations.

In order to minimise any adverse effects on the financial performance of the company, it has taken various measures. This note explains the source of risk which the entity is exposed to and how the entity manages the risk and impact of the same in the financial statements.

Risk	Exposure arising from	Exposure arising from	Measurement
Credit	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Aging analysis, external credit rating (wherever available)
Liquidity risk	Borrowings and other liabilities	Borrowings and other liabilities	Rolling cash flow forecasts
Market risk- Foreign Currency Risk	Recognised financial assets and liabilities not denominated in United states Dollar (USD)	Recognised financial assets and liabilities not denominated in United states Dollar (USD)	Sensitivity Analysis

The company's risk management is carried out by management, under policies approved by the board of directors. Company's treasury identifies, evaluates and hedges financial risks in close co-operation with the company's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, credit risk, and investment of excess liquidity.

(A) Credit risk

Credit risk in case of the Company arises from cash and cash equivalents, deposits with banks and financial institutions, as well as credit exposures to customers including outstanding receivables.

Credit risk management

Credit risk arises from the possibility that counter party may not be able to settle their obligations as agreed. To manage this, the Company periodically assesses the reliability of customers, taking into account the financial condition, current economic trends, and analysis of historical bad debts and ageing of accounts receivable. Individual risk limits are set accordingly.

The company considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk the company compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers reasonable and supportive forward looking information such as:

- (i) Actual or expected significant adverse changes in business,
- (ii) Actual or expected significant changes in the operating results of the counterparty,
- (iii) Financial or economic conditions that are expected to cause a significant change to counterparty's ability to meet its obligations,
- (iv) Significant increases in credit risk on other financial instruments of the same counterparty,
- (v) Significant changes in the value of collateral supporting the obligation or in the quality of third-party guarantees or credit enhancements.

The company provides for expected credit loss in case of trade receivables, claims receivable and security deposits when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the company. The company categorises a receivable for provision for doubtful debts/write off when a debtor fails to make contractual payments greater than 180 days past due. The amount of provision depends on certain parameters set by the Company in its provisioning policy Where loans or receivables have been written off, the company continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.

Provision for expected credit loss

Financial assets for which loss allowance is measured using 180 days Expected Credit Losses (ECL)

Exposure to risk	31 March 2025	31 March 2024
Trade receivables	216,763	201,068
Less : expected loss	-	-
	216,763	201,068

Praj Americas Inc. USA

Notes to financial statements for the year ended 31 March 2025

(All amounts are in USD unless otherwise stated)

	31 March 2025	31 March 2024
Trade receivables		
Less than 180 days	198,489	182,794
181 - 365 days	-	-
More than 365 days	18,274	18,274
Total	216,763	201,068

B) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. Due to the dynamic nature of the underlying businesses, company maintains flexibility in funding by maintaining availability under committed credit lines.

Management monitors rolling forecasts of the company's liquidity position and cash and cash equivalents on the basis of expected cash flows. This is carried out in accordance with practice and limits set by the group. In addition, the company's liquidity management policy involves projecting cash flows and considering the level of liquid assets necessary to meet these, monitoring balance sheet liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

Exposure to risk	31 March 2025	31 March 2024
Trade payables		
On demand	-	-
Less than 180 days	13,078	110,749
181 - 365 days	-	-
More than 365 days	100,000	-
Total	113,078	110,749

Note 21 : Capital management

Risk management

The company's objectives when managing capital are to

- safeguard it's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt. Consistent with others in the industry, the company monitors capital on the basis of the following gearing ratio: Net debt (total borrowings net of cash and cash equivalents) divided by total equity and net debt (as shown in the balance sheet.)

The company's strategy is to maintain a gearing ratio 0%. The gearing ratios were as follows:

	31 March 2025	31 March 2024
Loans and borrowings	-	-
Other financial liability	-	-
Less: Cash & Cash equivalent	197,338	148,394
Net debt	-	-
Equity	255,143	229,237
Capital and net debt	255,143	229,237
Gearing ratio	0%	0%

As per our report of even date.

For P G BHAGWAT LLP

Chartered Accountants

Firm Regn. No: 101118W/W100682

Sd/-

Abhijeet Bhagwat

Partner

Membership No.: 136835

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Place: Pune

Date: 24 April 2025